



District of Sechelt
**INTEGRATED COMMUNITY
SUSTAINABILITY PLAN**

Goals and Actions Report

January 2019



Vision for a Sustainable Sechelt

The District of Sechelt strives to be a more sustainable community which provides an exceptional quality of life for every age and stage of life. The needed elements for a more sustainable development include an appropriate mix of land uses, more housing choices, travel options, employment opportunities, and community services. The parks, pathways, open spaces and waterfronts that define Sechelt are to be designed with the environment in mind and provide important connections among our residents and communities. The arts, culture, recreation and wellness opportunities makes Sechelt a very special place to live, work and play. This is a community which embraces its small town values while enjoying the Districts proximity to urban amenities.

Accessible Communities

Sechelt is committed to designing neighbourhoods which enable all residents to meet their daily needs within easy, safe and convenient access by linking neighbourhoods with pathways, sidewalks, bicycle lanes and transit routes.

Inclusive Communities

Sechelt is committed to being a supportive, intergenerational community, with a balanced age profile by providing a range of services, opportunities, and facilities.

Affordable Communities

Sechelt is committed to providing more affordable housing options by providing appropriate land use regulations and processes, advocating with senior governments for funding supports and engaging a range of housing providers in finding opportunities and solutions.

Prosperous Communities

Sechelt is committed to developing a more prosperous and economically resilient community by supporting a spectrum of workplace opportunities from home-based business to industrial parks, downtown development, and by ensuring responsible, sustainable financial practices.

Resilient Communities

Sechelt is committed to preparing for a changing climate through appropriate infrastructure planning, innovative development standards, community education and information sharing, and protection of our shorelines.

Introduction

What is Sustainability?

Sustainability means improving the quality of life while living within the capacity of supporting ecosystems. The term sustainability is often used in reference to the environment, but the concept is much larger. It is defined in this plan as an approach to decision-making that strives for economic prosperity, cultural vibrancy, social health and protected ecosystems. It is about living well today while preparing for the future.

About the Integrated Community Sustainability Plan (ICSP)

The District of Sechelt Integrated Community Sustainability Plan is a strategic-level document that guides the community into the future. It is intended to do the following:

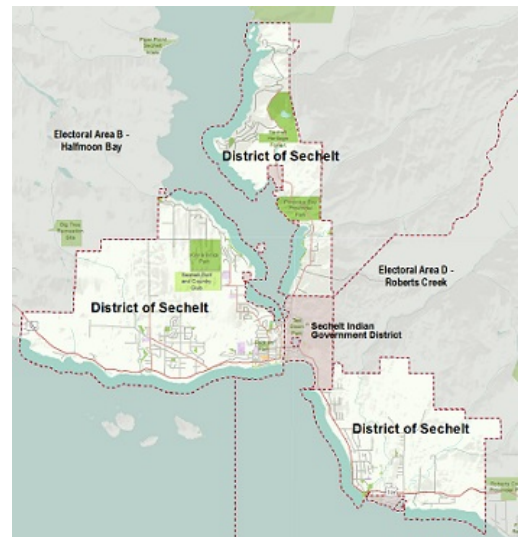
- Identify community and environmental values;
- Provide guidance for future updates to the Official Community Plan and related master plans;
- Set the stage for community-based initiatives. This plan provides the vision, goals, objectives and supporting documentation for developing on-the-ground projects.

The ICSP establishes a sustainability vision and supporting framework for the integration of fiscal, economic, cultural, environmental and social sustainability into District policy, plans, strategies, decision-making and to support community sustainability efforts.

About the District of Sechelt

The District of Sechelt, named after the shíshálh people on whose traditional lands it was built, is located on the Sunshine Coast in Southern British Columbia. The District Municipality has a population of just over 10,000 people, and a total land area of 39.71 square kilometres. It is bounded by the Salish Sea on the West, Sechelt Inlet and Porpoise Bay on the East, Roberts Creek to the South and Halfmoon Bay to the North.

With a current population of 10,216 (2016 Census) and a trading area of 30,000, the community maintains a unique economic balance between small manufacturing, retail and service sectors, tourism, residential and rural components. Its labour force, social services, infrastructure, lifestyle



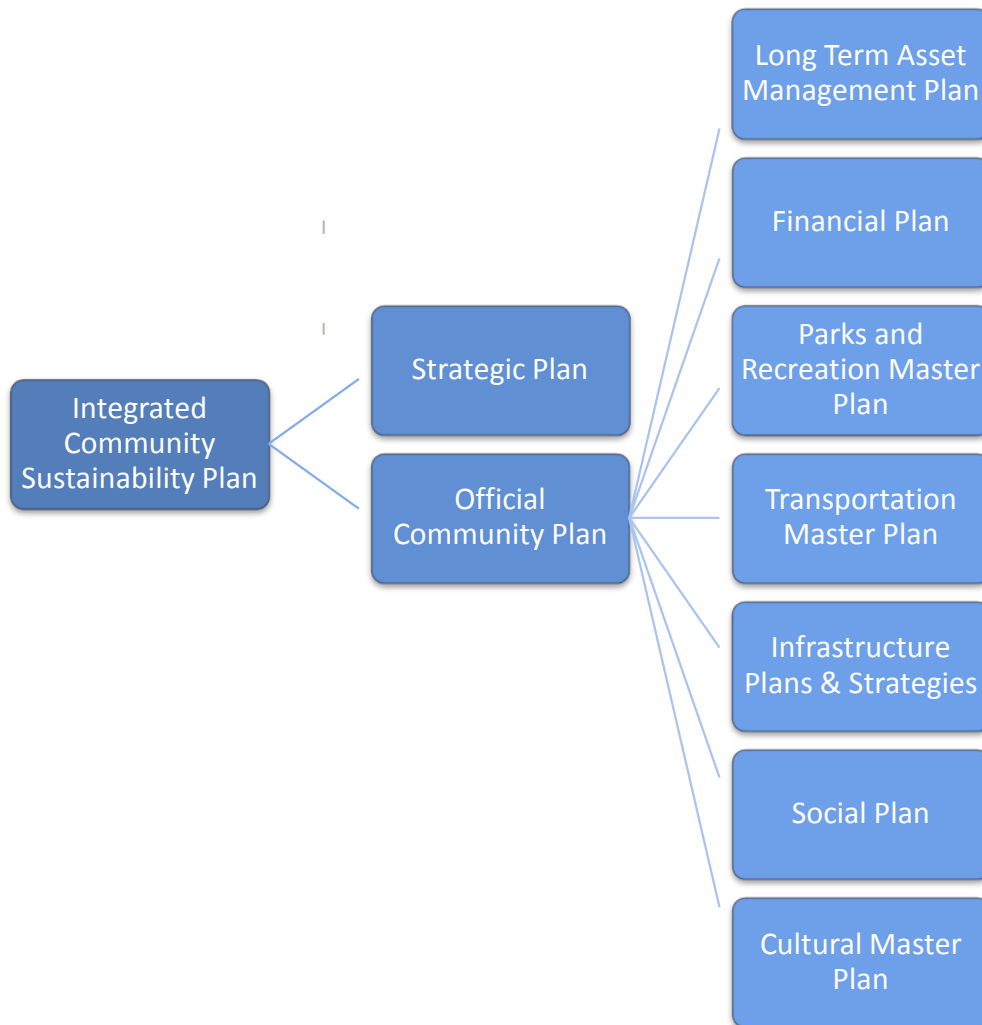
alternatives and recreational assets provide a very strong base for sustainable growth.

With all of its strengths, Sechelt struggles with how to best manage these assets to have a sustainable, healthy, thriving and beautiful community into the future. Its desirability as a place to live, visit and retire has led to some great concerns about affordable housing, causing some to fear that attracting and retaining residents into the future will be a challenge. Young people are leaving Sechelt for education and job opportunities, and aren't always returning, contributing to an aging population with a corresponding need and demand for support and health services. Concerns over aging infrastructure, water supply, waste management and transportation have led to debates about taxation, increasing demand on services, financial and environmental sustainability. The community has seen changes in land use and community development as it grows, and wants to ensure that growth is done responsibly and in character with the community's past, present and desired future. Protection of the natural environment and concerns about climate change adaptation and mitigation are at the forefront of the discussion around growth, as well as how to capitalize on the strengths of Sechelt's arts and culture to bring about a sustainable future. Sechelt has changed and is changing, leading some to question "Who are we as a community?" It is clear that Sechelt needs to make wise choices about its future.

Where does the Sustainability Plan fit in?

The ICSP is one of the key policy documents for the District which coordinates with, and reflects the broader policy of the Official Community Plan and the priorities established by Council in the Strategic Plan. The Plan sets out the vision, values and principles that the community hold when it comes to sustainability. The ICSP builds on previous work including the 2011 Sustainability Plan by incorporating community input, and being a broader document that focuses not just on District operations but on community wide initiatives and goals. Because of this, partnerships with community organizations will be important to realizing some of the goals in the ICSP. The ICSP provides a path towards a sustainable Sechelt, and includes principles, goals and actions to get there.

Figure 1: Relationship of District of Sechelt Planning Documents



Developing the Plan

This project involved a wide range of community stakeholders and active residents, many of whom have taken part in previous planning processes and actions related to environmental, social, economic, and cultural sustainability. Public engagement activities included community events, surveys, graffiti walls, focus groups and meetings to gain input on what residents wanted to see for their future.

The project could also not have been completed without the enthusiastic participation of an Advisory Committee made up of representatives of the shíshálh Nation, as well as various community groups including residents associations; business associations, social services providers, seniors groups, youth representatives from Chatelech High School, among others. The Advisory Committee held monthly meetings to set the direction for the ICSP, and discussed priorities and strategies for achieving sustainability objectives for Sechelt.

The District of Sechelt planning staff led the process with the assistance of Dillon Consulting Limited. The major work of the plan included the following:

Plan Review: This phase involved analysing existing District plans, policies and strategies pertaining to sustainability for strengths and gaps. The consultants also undertook a best practice review of other municipal sustainability plans to identify options for the District’s ICSP.

Establishing Preliminary Focus Areas, Goals and Objectives: This phase involved engagement with District staff, stakeholders and Advisory Committee members to review the vision, determine focus area and set preliminary goals and objectives for each of the focus areas. A Background Report was prepared for review and comment.

Identifying Actions: This phase consisted of identifying actions and methods to help move towards implementing the goals and objectives. A Draft Plan was prepared for review by the Advisory Committee and the District of Sechelt Council.

Figure 2: Overview of approach to develop the ICSP



The Sustainability Principles

The following sustainability principles will guide how the ICSP is implemented and refined over time. The Plan recognizes the need for governments, organisations and individuals to adopt a mindset of sustainability and integrate sustainability into everyday decision-making.

- Integration:** The Plan recognizes that social, economic, environmental and cultural issues are linked and are mutually dependent. Decisions made about the future of Sechelt should seek to maximize the benefits in each of these areas
- Long-term Thinking:** Moving toward a more sustainable future means moving beyond short-term considerations. Sustainability involves consideration of long term impacts and consideration of future generations.
- Equity:** Individuals and communities must be able to meet their basic needs and have the opportunity to participate in the life of the community and the decisions that affect them.
- Shared Responsibility:** Adopting a mindset of sustainability is not limited to government bodies and environmental agencies. Everyone is accountable for their decisions and actions, and can contribute to a more sustainable future by being part of the solution through their decisions and actions.
- Stewardship:** Governments, communities and individuals must take care of scarce resources, including land, air, water, and energy.
- Continuous Improvement:** Moving toward a more sustainable future requires openness to continual improvement through knowledge-seeking, science, experimentation, research, and learning from others. Plans, policies and programs will need to respond to new information, improved technology and best practices.

The ICSP Sustainability Goals

The resulting goals provide a statement of Sechelt’s priorities, and an overall framework to guide future decisions on the environment, economy and other aspects of community life within the District of Sechelt that will contribute to our sustainability.

1.0 Social Sustainability & Community Well-being

Sechelt will be an accessible, affordable and inclusive community that provides opportunities for residents of all ages and abilities. Sechelt supports the development of diverse housing types to increase affordability, and to meet the needs of the changing demographics in the community.

2.0 Economic Sustainability

Sechelt maintains and enhances sustainable economic opportunities and recognizes the importance of local business, local agriculture and the local arts community to its economic prosperity.

3.0 Environmental Sustainability

Sechelt is developed in harmony with its unique natural environment, and protects its natural ecosystem.

4.0 Arts and Culture

Sechelt celebrates its arts and rich cultural heritage.

5.0 Planning for Climate Change

Sechelt takes required actions to mitigate and adapt to the impacts of climate change and extreme weather events.

6.0 Sustainable Community Growth & Development

Sechelt ensures that growth and development is planned and managed in a sustainable manner. Sechelt seeks to limit sprawl and will support approaches to development, including redevelopment, renewal and adaptive reuse, that will create a more compact and well- designed community.

7.0 Leadership in Sustainability

Planning for sustainability is a shared responsibility among governments, communities and individuals. The District of Sechelt can play a number of roles in moving toward a more sustainable future for Sechelt.

Overview of the Plan Goals, Objectives & Actions

The following chapters are organized under each Sustainability Goal and address the following:

Rationale: This outlines why the goal is important to achieving a more sustainable future.

Roles: This outlines who is responsible for taking action on the goal. The District’s responsibilities and authorities determine what actions it can take on each of the stated goals. As with all local governments, the District’s jurisdiction is limited by Provincial and Federal legislation as well as its limited access to revenue sources. Reflecting the principle of shared responsibility, achieving a more sustainable future will require efforts and commitments from senior levels of government, stakeholders, organizations, and individuals. The District plays a number of roles in moving forward on sustainability, including:

Advocate: The District can advocate to senior levels of government for funding support, legislation and policy changes and direct investments (e.g. supportive housing, infrastructure).

Promoter: The District may promote the attributes and amenities of Sechelt to various regional, provincial, national and international audiences.

Facilitator: The District may assist community groups and stakeholders to obtain information, grants, and input to decision-making.

Coordinator: The District may assist in bringing interested groups and stakeholders together to address issues and work together on solutions.

Regulator: The District develops and enforces bylaws and regulations.

Planner: The District develops and implements plans and policies.

Service Provider: The District provides direct service delivery as well as data and information.

Funder: The District may provide direct funding for projects, events, community initiatives and infrastructure.

Decision Maker: The most visible role of the District is the Council deliberation and decision making.

Integrated Objectives: Goals and objectives are linked and are integrated with one another. Objectives and actions may support other goals, and in some cases, may conflict with one another. Addressing the challenge of competing objectives is a key role played by the District of Sechelt Council and is why ongoing information gathering, public engagement and continual improvement is essential to improved decision-making.

Strategies & Proposed Actions: The Plan identifies a number of priority strategies and actions that have been suggested through various public processes including surveys, focus groups, forums, committee and council meetings and open houses. Ongoing priority setting and action plan refinement will be necessary in light of limited resources and time. The District will refine implementation actions through its long-term Financial Plan, annual budgeting and capital planning, and ongoing public processes and Council deliberations.

Role of the ICSP Advisory Committee: The ICSP was prepared through a collaborative effort with the consulting team (Dillon), District staff and the ICSP Advisory Committee. The Advisory Committee roles included:

1. Providing feedback on the ICSP process, vision, objectives and directives;
2. Providing input on the ICSP priorities;
3. Providing input into the planning options and alternatives and preferred management strategies for the District's consideration;
4. Providing feedback on the draft plan;
5. Advising on engagement steps;
6. Advising on the goals, actions and success measures.



1.0

Social Sustainability & Community Well-Being

1.0 Social Sustainability & Community Well-Being

1.1 Rationale

The community continues to experience difficulties attracting and retaining youth and young families, resulting in diminishing numbers of young adults. More affordable housing and employment options are needed in order to attract young families to Sechelt.

Through the development of the ICSP, five priorities for social sustainability were identified:

1. Providing affordable housing
2. Promoting active, healthy lifestyles for all ages
3. Providing supports for an aging population
4. Attracting and retaining new residents
5. Promoting local food and incorporating food production in urban areas

Residents mentioned a desire to increase a sense of social connectedness and engagement with one another, particularly across generations and cultures. Residents also would like to see more emphasis placed on food security. They also mentioned the need for social gathering places.

1.2 Roles

The District can influence housing provision, affordability, accessibility and local agriculture opportunities through land use planning and regulations and advocacy with senior levels of government. Local governments have less direct involvement in poverty reduction.

1.3 Goals & Actions

SUB-GOAL 1: INCREASE AFFORDABLE HOUSING		
Actions	What does success look like?	Achieved? Yes/No
<p>Develop a Comprehensive Housing Strategy:</p> <ul style="list-style-type: none"> A strategy is valuable for defining the range of community needs and obtaining senior government funding support for housing projects. The strategy can assist the District in developing targeted strategies for addressing needs and identifying gaps in supply 	Housing strategy developed	
<p>Take Steps To Increase The Supply Of Affordable Housing Options By: Creating a range of housing opportunities throughout the District that increase affordable, accessible and adaptable housing choices, and:</p> <ul style="list-style-type: none"> Exploring options for rental-only housing zoning Examining current land use restrictions and processes to remove unnecessary and unintended barriers to more affordable and innovative housing options Undertaking Neighbourhood/Area planning to determine appropriate locations for new housing opportunities Creating more compact development through innovative site planning Advocating for senior government assistance in the development of new rental units, and below-market housing opportunities 	<p>Increase in number of new rental units and below market housing opportunities</p> <p>Increase in multi-unit and other alternatives to single-family detached home</p> <p>Increase in affordable rental units</p> <p>Increase in smart infill development</p>	
<p>Take Steps To Retain The Existing Stock Of Affordable Housing By: Enhancing affordability means more than building new homes. An important consideration is retaining existing housing and encouraging re-investment in existing housing stock, and:</p> <ul style="list-style-type: none"> Incorporating regulations that reduce the opportunity to transition secondary suites to Short Term Rental Accommodation Encouraging the protection of manufactured home parks through zoning and encouraging reinvestment Incorporating regulations that limit the conversion of affordable rental to market strata development 	Retention of affordable housing over the long term	

SUB-GOAL 2: BECOME AN INTERGENERATIONAL & AGE-FRIENDLY COMMUNITY		
Actions	What does success look like?	Achieved? Yes/No
<p>Enhance Accessibility For All Ages By:</p> <ul style="list-style-type: none"> Considering the needs of youth, parents, seniors and those with mobility challenges in the design of infrastructure, particularly sidewalks, intersections and crosswalks 	Improved walkability and access throughout the District	
<p>Continue To Support And Implement The Age-Friendly Plan By:</p> <ul style="list-style-type: none"> Supporting a continuum of care throughout the District to facilitate age-in-place opportunities Increasing the number of assisted and supportive care units in the community 	Age friendly plan recommendations implemented Increase in assisted and supported housing units	
<p>Improve Access To Child Care By:</p> <ul style="list-style-type: none"> Working with community partners and funders to increase the number of child care spaces in the community 	Increased number of child care spaces	
<p>Improve Accessibility And Independence For All Ages By:</p> <ul style="list-style-type: none"> Promoting transportation & development options which reduce reliance on automobiles Provide a cost-effective and efficient transportation system that offers a full range of safe and accessible transportation choices and meets the needs of residents, business and industry Working toward a District-wide system of multi-use trails and corridors which increase mobility options for pedestrians and cyclists 	Reduction in single-occupancy vehicle trips More choice in travel options	
<p>Enhance independence and ability to age-in-place by:</p> <ul style="list-style-type: none"> Incorporating accessibility and adaptability considerations in the design of dwelling units and civic facilities 	Increase in adaptable units.	

SUB-GOAL 3: INCREASE ACCESS TO LOCAL FOOD PRODUCTION		
Actions	What does success look like?	Achieved? Yes/No
<p>Support Agriculture By:</p> <ul style="list-style-type: none"> Protecting the land base suitable for agricultural land and the Agricultural Land Reserve. 	<p>Reduced development pressure on ALR and agricultural lands</p>	
<p>Support Agricultural Production By:</p> <ul style="list-style-type: none"> Updating plans, policies and regulation to support local food production, community gardens and farmers markets 	<p>Increase in local food production</p> <p>Ongoing & expanded farmers market</p> <p>Increase opportunities and locations for community gardens</p>	
<p>Support The Development Of Local Wineries, Cideries And Distilleries By:</p> <ul style="list-style-type: none"> Developing supportive plans and regulations Ensuring adequate servicing provision (water, sewer) to support production. 	<p>Increase in the number and viability of facilities</p>	



2.0

Economic Sustainability

2.0 Economic Sustainability

2.1 Rationale

Affordable housing and employment opportunities go hand in hand. Enhancing opportunities for local economic growth is important for reducing poverty, and improving civic pride, community connectedness and community resiliency. To move toward a more sustainable community and a balanced demographic profile, the District will need to attract and retain a diverse workforce. A strong and diverse economy allows people to meet their needs and facilitates ongoing investment and reinvestment into Sechelt's industrial and commercial areas, particularly the Downtown.

Through various engagement events and a survey, the community was asked about their priorities for green economic growth. The five most important priorities for economic sustainability according to Sechelt residents included:

1. Diversifying the economy of Sechelt
2. Improving infrastructure (roads, water, sewage)
3. Developing economic tools and incentive programs to encourage sustainable development
4. Supporting local agriculture
5. Increasing tourism growth and opportunities

2.2 Roles

The District has some influence over local economic development initiatives through land use planning, zoning, infrastructure provision, advocacy and its ongoing commitment to the Financial Sustainability

Plan. The District, as with any municipality, has limited influence on global, national and regional conditions and fiscal policies.

District of Sechelt high school students wanted to see further business opportunities and development geared towards youth, such as games cafés and a bowling alley; greater retail shopping opportunities, and later hours for restaurants, stores and entertainment facilities. Sechelt youth also wanted to see more job opportunities for young people.

2.3 Goals & Actions

To determine goals and actions, we began by looking at previous plans related to economic development and socio-economic profiles developed for the District of Sechelt and the region, including the Strategic Plan and information from the Sunshine Coast Regional Economic Development Organization (SCREDO). The goals and actions contained therein were summarized and reviewed to determine progress made to date, relevance to 2018, and priority for the future. The resulting goals and actions were then categorized according to the focus areas that stemmed from the guiding principles.

SUB-GOAL 1: INCREASE ECONOMIC PROSPERITY AND JOB GROWTH		
Actions	What does success look like?	Achieved? Yes/No
<p>Increase The Proportion Of Non-Residential Uses By:</p> <ul style="list-style-type: none"> Reviewing the OCP and Zoning Bylaw to ensure there is an appropriate continuum of land use designations, locations and regulations to accommodate a broad range of non-residential land uses Protecting the industrial and resource land base Investing in Sechelt's downtown 	<p>Increased proportion of non-residential uses</p>	
<p>Improve the Local Business Climate By:</p> <ul style="list-style-type: none"> Working with business stakeholders to identify barriers to business activity and collaborate on solutions to support local economic development Improving communication between the District and the business and development community to give them a clear picture of what will be required in terms of plans, permits, processes and costs for property improvement and development initiatives 	<p>Increased number of local businesses</p> <p>Longer life span of local businesses</p> <p>Increased number of local jobs</p>	
<p>Developing a Strategic Infrastructure Servicing Strategy By:</p> <ul style="list-style-type: none"> Enhancing the viability of designated industrial areas through strategic infrastructure expenditures and investments Supporting the viability of the Downtown through strategic 	<p>Improved servicing to industrial areas</p> <p>Revitalized downtown</p>	

investments in services, parks and public realm		
GOAL 2: DIVERSITY THE LOCAL ECONOMY		
Actions	What does success look like?	Achieved? Yes/No
Promote a Buy Local Campaign By: <ul style="list-style-type: none"> Supporting opportunities for local business, arts and culture, tourism, agriculture and local foods 	Increase in local businesses	
Support Sustainable Tourism Opportunities By: <ul style="list-style-type: none"> Encouraging the growth of sustainable tourism operations, attractions and facilities Working with accommodation providers and other service providers to develop incentives to attract visitors to Sechelt in the shoulder seasons 	Increase in visitors in shoulder seasons Increase in attractions and facilities Increase in visitors using operations	
Support Sustainable Resource Development By: <ul style="list-style-type: none"> Supporting the Community Forest in achieving sustainable forestry operations and support local employment 	Number of jobs maintained or increased Operations profitable Number of trees replanted	
Support Responsible Home-Based Opportunities By: <ul style="list-style-type: none"> Supporting a range of home-based business opportunities through appropriate policies and regulations 	Number of home based business applications	
Recognize Arts & Culture as an Economic Driver By: <ul style="list-style-type: none"> Supporting locally based arts and cultural organizations that contribute to the vitality and economy of the community and the fulfillment of its residents 	Number and size of festivals, events. Ongoing viability of arts and cultural organizations	



3.0

Environmental Sustainability

3.0 Environmental Sustainability

3.1 Rationale

Protecting the natural environment is integral to achieving a more sustainable future. In Sechelt, the protection of the environment is closely linked and integrated with social and economic sustainability as the environment defines the municipality, contributes to the high quality of life and contributes important ecological services area.

Through various engagement events and a survey, the community was asked about their priorities for protection of the natural environment. The five most important priorities for environmental sustainability according to Sechelt residents included:

1. Protecting our drinking water
2. Adapting to climate change
3. Developing/encouraging alternative sources of energy
4. Protecting and restoring natural spaces
5. Helping residents and businesses to be more environmentally responsible

3.2 Roles

Environmental protection is a responsibility shared among various levels of government, industry, the development community and residents. The District plays an important role by managing land use, parks and open space, developing and enforcing environmental protection regulations, developing regulations to support alternative energy and alternative service standards, and influences resource use (e.g. waste management, stormwater management and sewer).

3.3 Goals & Actions

SUB-GOAL 1: DEVELOP IN HARMONY WITH SECHLT'S UNIQUE NATURAL ENVIRONMENT		
Actions	What does success look like?	Achieved? Yes/No
<p>Improve Local Environmental Protection Policies & Regulations By:</p> <ul style="list-style-type: none"> ▪ Continuing to protect the environment through policy, regulation, best practices ▪ Restoring natural areas and Environmentally Sensitive Areas (ESAs) ▪ Protecting shorelines and the coastal environment by adopting "Greenshores" planning approaches in policy and Development Permit requirements ▪ Refining environmental and hazard land Development Permit Area Guidelines to reflect best practices and new legislation (e.g. <i>BC Flood Hazard Area Land Use Management Guidelines</i>) ▪ Revising the Tree Protection Bylaw to strengthen tree cover protection ▪ Incorporating alternative standards and low impact development approaches in land use and subdivision servicing regulations 	<p>Decrease in habitat loss and fragmentation</p> <p>Increase in naturalized shore areas</p> <p>Effective Tree Protection Bylaw in place</p>	
SUB-GOAL 2: PRESERVE ENVIRONMENTAL LANDS		
Actions	What does success look like?	Achieved? Yes/No
<p>Preserve Land & Resource Areas By:</p> <ul style="list-style-type: none"> ▪ Identifying significant habitat areas and corridors ▪ Working to contain growth in order to protect habitat and wildlife corridors ▪ Enhancing the Urban Forest through improved tree protection standards and updating the Urban Forest Plan ▪ Developing a parks, natural areas & open space land acquisition strategy and funding mechanism 	<p>Decrease in habitat loss and fragmentation</p> <p>Increase in tree canopy</p> <p>Increase in parks and open space lands</p>	

<p>Improve Environmental Mapping & Inventories By:</p> <ul style="list-style-type: none"> ▪ Developing and maintaining an inventory of environmentally sensitive areas to ensure these areas are recognized and protected from development impacts ▪ Completing an inventory of hazard lands and contaminated sites (location, previous use). ▪ Updating the 1993 Golder report, “Geotechnical and Environmental Reconnaissance Study” 	<p>Develop urban forest mapping Develop ESA mapping Inventory Developed</p>	
SUB-GOAL 3: REDUCE RESOURCE USE & WASTE		
Actions	What does success look like?	Achieved? Yes/No
<p>Reduce Reliance On Fossil Fuels By:</p> <ul style="list-style-type: none"> ▪ Promoting responsible growth management and compact development forms that support accessible, walkable communities ▪ Develop and adopt policies and regulations to support sustainable, small scale energy systems ▪ Identify opportunities for alternative energy sources ▪ Identify opportunities for alternative transportation 	<p>Reduced greenhouse gas emissions (GHGs)</p> <p>More people walking, cycling and taking transit</p>	
<p>Reduce Water Consumption By:</p> <ul style="list-style-type: none"> ▪ Promoting the use of drought resistant landscaping, particularly in public parks and civic areas ▪ Pursue opportunities to reuse water ▪ Supporting the use of water meters throughout the District 	<p>Never experiencing stage 4 water restrictions</p> <p>Reduced per capita water consumption</p>	
<p>Reduce The Production Of Waste By:</p> <ul style="list-style-type: none"> ▪ Promoting responsible waste management through public education and outreach activities ▪ Reviewing the District’s purchasing practices to encourage reductions in packaging materials, and increase opportunities for reuse and recycling ▪ Work toward a zero-waste future by developing strategies in collaboration with the SCRD 	<p>Reduction in waste going to landfill</p> <p>Improved waste diversion rates</p>	
<p>Reduce Light Pollution By:</p> <ul style="list-style-type: none"> ▪ Adopting Dark Sky principles by incorporating energy-efficient lighting, downcast lighting and limiting residential street lighting to designated intersections and school areas 	<p>Reduced light pollution</p> <p>Increase in use of energy-efficient lighting</p>	



4.0

Arts & Culture

4.0 Arts and Culture

4.1 Rationale:

A strong Arts & Culture community increases quality of life and community vibrancy. A rich and diverse arts and culture sector also enhances economic prosperity. The arts, culture, heritage and identity activities on the Coast in general are among the strongest threads in the local fabric. In addition to its rich indigenous cultural presence, Sechelt is home to a number of nationally and internationally-renowned artists, as well as festivals and events, notably the annual week-long Sunshine Coast Festival of the Written Arts, (held concurrently with the Hackett Park Arts & Craft Fair), the three-day Festival of the Rolling Arts (host to over 500 vintage and stock cars on display, on parade, and on the racetrack), and the two-week Sechelt Arts Festival, timed to coincide with the annual Coast-wide Art Crawl and the Rogue Arts Festival.

4.2 Roles

Local governments can support the arts and culture sector through a number of means:

- Direct supports, such as funding, grants, sponsorships and staff resources
- Direct ownership and operation of facilities and public infrastructure
- Advocacy to senior level governments for funding support and facility development
- Land use and zoning to provide a favourable and supportive policy and regulatory environment to allow artists, artisans and cultural organizations to thrive throughout the District

4.3 Goals & Actions

SUB-GOAL 1: CELEBRATE SECHELT'S ARTS SCENE AND PRESERVE ITS RICH CULTURAL HERITAGE		
Actions	What does success look like?	Achieved? Yes/No
<p>Promote Sechelt's Arts & Culture Sector By:</p> <ul style="list-style-type: none"> ▪ Encouraging Downtown festivals and events ▪ Budgeting and planning for a cultural complex to serve as a focal point for arts and cultural activities ▪ Maintaining the District's grants program ▪ Displaying local art in public places and facilities 	<p>Increase in community celebrations, events and festivals</p> <p>Feasibility study and funding model completed for the cultural complex.</p> <p>Increase in grant allocations</p>	
<p>Support Local Events By:</p> <ul style="list-style-type: none"> ▪ Streamlining/clarifying the event planning and permitting process so non-profit organizations and agencies can produce successful events that balance participant needs with neighbourhood expectations 	<p>Increase in number and success of local events</p>	
<p>Enhance Sechelt's Cultural Identity By:</p> <ul style="list-style-type: none"> ▪ Developing and maintaining a program to enhance the District's identity through distinctive gateway signage, decorative landscaping, wayfinding and commemorative signage ▪ Launching a branding exercise with the community ▪ Considering the aesthetic aspects of infrastructure by incorporating art and branding into roadway designs, streetlights, bridges, boardwalks and the like 	<p>Improved signage, decorative landscaping</p> <p>Distinctive, recognizable brand</p>	



5.0

Planning for Climate Change

5.0 Planning for Climate Change

5.1 Rationale

Planning for climate change will require a combination of mitigation efforts (e.g. reducing GHG emissions) and adaptation initiatives (e.g. protecting land, shorelines and infrastructure from sea level rise and extreme precipitation events).

5.2 Roles

Local governments can contribute to climate change strategies through:

- Policy and plan development;
- Land use planning;
- Land protection;
- Strategic infrastructure investments; and
- Adopting new standards for water, stormwater and energy services

5.3 Goals and Actions

SUB-GOAL 1: ENSURE THAT COMMUNITIES ARE PLANNED TO BE RESILIENT TO CLIMATE CHANGE IMPACTS AND EXTREME WEATHER EVENTS		
Actions	What does success look like?	Achieved? Yes/No
<p>Plan For Climate Change By:</p> <ul style="list-style-type: none"> ▪ Creating a Climate Action Plan for the District which addresses mitigation and adaptation ▪ Minimizing development in areas prone to flooding, erosion, and other hazards ▪ Promoting and using best practices and innovative approaches to infrastructure development to achieve water and energy conservation 	<p>A community that can withstand changes in precipitation, temperature and sea levels</p>	
<p>Increase Renewable Energy Production Opportunities By:</p> <ul style="list-style-type: none"> ▪ Developing appropriate regulations through the zoning bylaw and servicing bylaw which support small-scale alternative energy systems ▪ Incorporating renewables and alternative energy systems in new and existing District buildings and facilities 	<p>Lowered GHG emissions</p>	
<p>Provide Leadership In Climate Change Mitigation And Adaptation By:</p> <ul style="list-style-type: none"> ▪ Working toward carbon neutrality in all District operations. ▪ Working collaboratively with the SCRD and other Sunshine Coast communities to develop regional strategies for reducing greenhouse gas emissions and other climate change mitigation and adaptation strategies ▪ Identifying and pursuing opportunities to recover energy and other resources from water and treated effluent 	<p>Carbon neutrality achieved</p> <p>Lowered GHG emissions</p>	



6.0

Sustainable Community Growth & Development

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6.1 Rationale

Liveable, sustainable communities can attract and retain residents and businesses. Sustainable growth management contributes not only to liveability but to financial and environmental sustainability by ensuring that areas are well-planned, minimize sprawl and avoid costly infrastructure extensions. Good growth management can also support local food production by preserving agricultural land and supporting a range of food and beverage production opportunities.

6.2 Roles

The District plays a direct role in policy development, land use planning and zoning to manage growth and community development. Policies for responsible, sustainable growth management are contained in the District of Sechelt's Official Community Plan (OCP). The District has a less direct influence on building form and architecture. Goals and Actions

SUB-GOAL 1. ENSURE THAT GROWTH AND DEVELOPMENT, INCLUDING REDEVELOPMENT AND RENEWAL, ARE PLANNED, MANAGED AND SUSTAINABLE		
Actions	What does success look like?	Achieved? Yes/No
<p>Update the Official Community Plan (OCP) by:</p> <ul style="list-style-type: none"> ▪ Ensuring a sustainable and logical strategy for growth, development, and servicing that facilitates compact form, livable communities, and respects capacity constraints ▪ Facilitating the development of compact, walkable neighbourhood centres within the priority growth areas 	<p>OCP to have clear and unambiguous guidelines for new development</p> <p>Growth directed to priority, serviced areas</p>	
<p>Improve Growth Management Approaches By:</p> <ul style="list-style-type: none"> ▪ Aligning the ICSP with the OCP, urban containment, infrastructure planning and sewer service areas to accommodate housing and business development ▪ Limiting sprawl, and focus development within serviced areas and the urban containment boundary ▪ Improving access to municipal sewer for lands which support the District's growth and urban containment policies ▪ Monitoring development activity, visitor levels and population growth to proactively identify the resources needed to service and support projected growth ▪ Work collaboratively with all levels of government to secure required services and infrastructure for the future 	<p>More efficient growth patterns</p> <p>Less sprawl</p> <p>Resource land protection</p>	



7.0

Leadership in Sustainability

7.0 Leadership in Sustainability

7.1 Rationale

Planning for a more sustainable future is a responsibility shared among governments, communities and individuals. Information sharing, collaboration, engagement and enhanced communications will be key to making changes and getting things done effectively.

7.2 Roles

Through various engagement events and a survey, the community was asked about their priorities for governance and leadership. Residents and staff agreed that the District needs to take a leadership role when it comes to sustainability across all focus areas. Continued reconciliation with indigenous peoples including the shíshálh Nation is also seen as a priority for Sechelt’s settler community.

7.3 Goals and Actions

SUB-GOAL 1. ESTABLISH SUSTAINABILITY AS A CORE VALUE		
Actions	What does success look like?	Achieved? Yes/No
<p>Be a leader in energy efficiency by:</p> <ul style="list-style-type: none"> ▪ Adopting the Energy Step Code ▪ Incorporating green building technology in civic facilities ▪ Incorporating sustainability-related best practices in civic building, facilities and operations 	<p>Energy Step Code adopted and implemented</p> <p>Continuous staff learning on best practices</p>	

<p>Enhance awareness of sustainable development by:</p> <ul style="list-style-type: none"> Supporting employee professional development to increase awareness and implementation of sustainable practices in the community 	<p>Increase in training events and attendance</p>	
<p>Incorporate sustainability principles in new development by:</p> <ul style="list-style-type: none"> Developing and implementing a Sustainability Checklist for all developments 	<p>Sustainability Checklist updated and implemented</p>	
<p>Update Council report templates pertaining to planning, capital projects and land acquisition/disposition to consider Sustainability Implications, such as:</p> <ul style="list-style-type: none"> Does the proposal or application address the sustainability principles & goals? What are the implications for financial sustainability? What are the anticipated social impacts of the proposal? What are the anticipated environmental impacts of the proposal? What mitigation steps are required to address any potential negative impacts? 	<p>Report templates changed</p>	
<p>SUB-GOAL 2: PURSUE EFFECTIVE GOVERNANCE AND COMMUNITY TRUST</p>		
<p>Actions</p>	<p>What does success look like?</p>	<p>Achieved? Yes/No</p>
<p>Work Collaboratively To Implement The ICSP By:</p> <ul style="list-style-type: none"> Working with the community to improve sustainability-related policies and initiatives Working collaboratively with the shísháhl Nation Engaging the community in decision-making and ensure the community is consulted in land use planning decisions 	<p>Improved decision making on sustainability</p>	
<p>SUB- GOAL 3: MONITOR PROGRESS</p>		
<p>Actions</p>	<p>What does success look like?</p>	<p>Achieved? Yes/No</p>
<p>Monitor ICSP Implementation By:</p> <ul style="list-style-type: none"> Developing sustainability indicators to measure progress on goals, objectives and targets Developing a State of the District Report which tracks the community's progress towards its stated goals and targets, and report back to the community on a regular basis 	<p>Indicators & monitoring program developed</p>	

SUB-GOAL 4. ENSURE FINANCIAL SUSTAINABILITY (OF THE MUNICIPALITY)		
Actions	What does success look like?	Achieved? Yes/No
Ensure ongoing fiscal stewardship through long-range financial planning, responsible asset management and budgeting processes	Yearly Financial Planning and Asset Management	
Incorporate sustainability considerations into capital budgets, business cases and associated staff reports to consider the economic, social and environmental aspects of decisions and expenditures	Consideration of economic, social and environmental implications in budgets and staff reports	
Continue to support the Integrated Asset Management Plan	Plan implemented	
Implement “lifecycle cost analysis” for all infrastructure decisions and projects.	Lifecycle costs calculated and reported	

APPENDIX

Sustainability Checklist

SUSTAINABILITY CHECKLIST FOR DEVELOPMENT APPLICATIONS

Purpose of the Checklist:

The checklist has been developed to assist in the assessment of development applications with respect to the District's overall future vision, strategic priorities and policies. The checklist is intended to assist developers/applicants to plan projects that further the sustainability objectives of the OCP and the ICSP.

How is The Checklist Used?

The checklist will be provided to a development applicant at the pre-application meeting and should be submitted as part of a complete application.

Staff will consider the input received from the applicant and the preliminary checklist will form part of the evaluation of the development application. The finalized checklist is prepared by staff, not the applicant, and will be included in the report(s) to Council for their consideration.

Who Needs To Submit A Sustainability Checklist?

This is required for the following types of applications and proposals:

1. OCP Amendment applications
2. Rezoning applications
3. Development Permit applications (Major DPs)
4. Subdivision Applications

Things to Note:

1. Not all elements may be applicable to all applications. If you think a particular element is not applicable, please explain.
2. Statements such as "will consider" and "attempt to be" do not constitute a proposed outcome and are not acceptable. The statements must be realistic and propose attainable results.
3. All applicants shall have regard for the policies of the OCP and planning principles of the District of Sechelt Vision Plan

PLANNING ELEMENT	SUSTAINABILITY CONSIDERATION	Y	N	N/A	COMMENTS/EXPLAIN
Growth Management					
1	Is the development located within a priority growth area and/or sewer service area?				
2	Is there adequate capacity to support the development? (e.g. water, liquid waste, transportation, geotechnical conditions)				
3	Does the development include measures to minimize site disturbance and changes to the existing topography and landscape features?				
4	Is the development adjacent to existing development and services to ensure cost-effective extension of services?				
5	Does the development make efficient use of land?				
Sustainable Community Development					
6	Does the development balance the scale and massing of buildings in relation to adjoining properties?				
7	Does the development provide opportunities for aging in place or for people with disabilities?				
8	Does the development provide for a diversity of housing types, forms and price levels?				
9	Does the development include seniors housing or supportive housing?				
10	Will the housing units incorporate adaptable features and high levels of accessibility?				
11	Does the development incorporate space for public gatherings and activities? E.g. public				

PLANNING ELEMENT	SUSTAINABILITY CONSIDERATION	Y	N	N/A	COMMENTS/EXPLAIN
	plazas, community gardens, courtyards?				
Economic Prosperity					
12	Does the development include a non-residential component?				
13	Does the development provide opportunities for affordable space for small business?				
14	Does the development add to the diversity of the local economy?				
Environmental					
15	Is the development sited to preserve sensitive ecosystems on the site and areas adjacent to the site?				
16	If a waterfront development: is it compliant with the 15m foreshore setback?				
17	Does the development preserve significant trees?				
18	Does the development retain or enhance the urban forest?				
19	Does the development incorporate Dark Sky Principles? (environmentally responsible outdoor lighting)				
Sustainable Transportation					
20	Is the development accessible by multiple modes of transport, emphasizing walking and transit accessibility?				
21	Does the development include an interconnected road system? E.g. modified grid, multiple street connections, short block lengths, limited cul-de-sacs.				

PLANNING ELEMENT	SUSTAINABILITY CONSIDERATION	Y	N	N/A	COMMENTS/EXPLAIN
22	Are the streets connected with sidewalks and pathways?				
23	Can shops and services be accessed safely and within easy walking distance?				
24	Is the development accessible to transit services? E.g. within 400m of an existing or planned route?				
25	Does the development incorporate alternative road standards and/or slope adaptive road standards?				
Resource Efficiency					
26	Does the development incorporate best management practices in the management of stormwater?				
27	Does the development include efficient on-site stormwater management options? E.g. rain barrels, pervious parking pads, absorbent landscaping?				
28	Does the development employ other water conserving measures that would promote the reuse of captured rainwater and water storage for irrigation?				
29	Does the landscape plan use drought-tolerant plants and non-water dependant materials in the landscape design?				
Climate Adaptation					
30	Does the development include climate-sensitive design features to minimize the impact of flooding, wildfire, wave action and erosion?				
31	Does the development utilize green-shore principles?				

PLANNING ELEMENT	SUSTAINABILITY CONSIDERATION	Y	N	N/A	COMMENTS/EXPLAIN
32	Does the development buffer the effects of extreme water flows by retaining adequate riparian zones?				
33	Does the development include any renewable energy generation such as solar electricity, wind power, heat recover or district heating?				
Engagement					
34	Is a public information meeting planned for this development?				
35	Was the development modified as a result of public input?				